

| SERVICES | SERVICES | SERVICES | SERVICES | ORG STRUCTURE | ORG STRUCTURE | ORG STRUCTURE |
|-----------------------|-------------------------------|------------------------------|------------------------------|---------------------------|-------------------------------|-------------------------------|
| <i>VALE (1998)</i> | <i>ORBIS-CASCADE (1993)</i> | <i>DALNET (1985)</i> | <i>LALINC / LOUIS (1992)</i> | <i>VALE</i> | <i>ORBIS-CASCADE</i> | <i>DALNET</i> |
| Purchasing agent | Purchasing agent | Purchasing agent | Purchasing agent | Members Council (53 dirs) | Members Council (37 dirs) | Board of Directors (all dirs) |
| User Conference | User Conference | Annual Meeting | User Conference | | | |
| | Recipocal borrowing | Recipocal borrowing | Recipocal borrowing | Executive Committee (17) | Board of Directors (10) | 3-4 staff members |
| | Shared ILS / Union catalog | Union catalog | Manages common ILS | | | |
| | Collaborative Tech Services | ERM (beta) | Help Desk for ILS, ILL, EDS | Committees | Consortium staff (8) | (Org owned and subsumed |
| | Courier service | D-Space repository | Hosts EZproxy | Consortium staff (.6) | Teams | by Wayne State Univ.) |
| | Demand-driven e-book acq | Digitization equip/consult | Digital library/repository | | Task Forces | |
| | Distributed print repository | Help desk | Custom reports | Committees | Interest Groups | |
| | Digital archives collection | E-Library (shared e-content) | | Assess./Eval./Stats | | Committees |
| | | Continuing education | | Bib. Control & Metadata | Teams (nee Committees) | Cataloging & D-base Stnds |
| | | | | Co-op. Coll. Mngt | Collaborative workforce | Cost Allocation Task Force |
| BUSINESS MODEL | BUSINESS MODEL | BUSINESS MODEL | BUSINESS MODEL | Digital Media | Content creation/dissemin. | Reciprocal Borrowing |
| 100% member funded | 100% member funded | 100% member funded | One-time fee based on | E-Resources | Discovery & delivery | Website |
| Fee based on a | Fee = 60% student FTE / | Basic membership fee | amount of servcies used | Reference Services | Shared content | Annual Meeting |
| member's prior year | 40% flat | Shared systems fee | previous year | Resource Sharing | Systems | |
| spend on d-bases + | Admin fees for non-members | Fees for extra services | State funding at 20% of | Shared Info. Literacy | Assessment | |
| a small service fee | Other models for certain | Fund--future infrastructure | budget (previously 70%) | Users' Conference | Cntr for excell./leadership | |
| Unincorporated | activities or databases | Fund--grants | Staff salaries paid from | VALID Steering | Finance | |
| Partnership with | Incorporated | Incorporated | LOUIS budget, not from | VOIT | Policy | |
| NJEDge.Net, state IT | | | LSU | Website | Interest Groups | |
| consortium (2014) | | | State agency | (Special Collections?) | Reseach (library-focused) | |
| | | | | | | |
| FUTURE PLANS | FUTURE PLANS | FUTURE PLANS | FUTURE PLANS | | | |
| | Work Smart: work and partner | Hub for ideas for DALNET | Optimize collaborations | | | |
| | at appropriate scale | future | & delivery of servcies & | | | |
| | Design for Engagement: | Eval/enhance member | resources | | | |
| | collect wisely, share freely, | engagement w/Board | Create sustainable | | | |
| | & enhance teaching, | Maintain financial viability | financial model | | | |
| | learning and research | Remain current in tech | Offer services, resources, | | | |
| | Innovate to Transform: | offerings | systems and support that | | | |
| | push boundaries, change | Encourage additional | address & fulfill current | | | |
| | landscape and inspire | added value programs | & evolving needs of | | | |
| | the profession | beyond ILS | members | | | |
| | *Many initiatives with | | | | | |
| | corresponding goals | | | | | |

